

TOWNSHIP RENEWAL SOURCEBOOK

TTRI TOWNSHIP RENEWAL SOURCEBOOK

The *Township Renewal Sourcebook* has been developed from the foundation material for all township practitioners entering the Training for Township Renewal Initiative (TTRI) programme. This Sourcebook has been designed as a practical overview that is accessible to a wide audience.

The following components are packaged in a handy, expandable suitcase to provide a user-friendly resource for township practitioners:

- Five modules covering all the key information required for successful implementation of township development plans and projects.
- Several case studies on township renewal practice.
- Powerpoint presentations on a flash drive, providing an overview and synthesis of the content in each module and case study.



TTRI • TRAINING FOR TOWNSHIP RENEWAL INITIATIVE
A PARTNERSHIP TO PROVIDE PEER-LEARNING OPPORTUNITIES
FOR TOWNSHIP RENEWAL PRACTITIONERS





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Township Renewal Sourcebook
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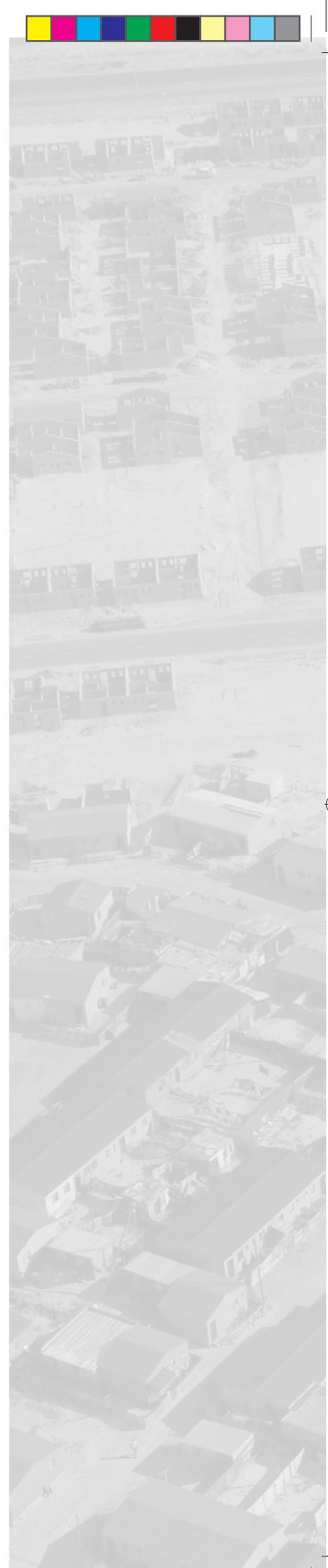
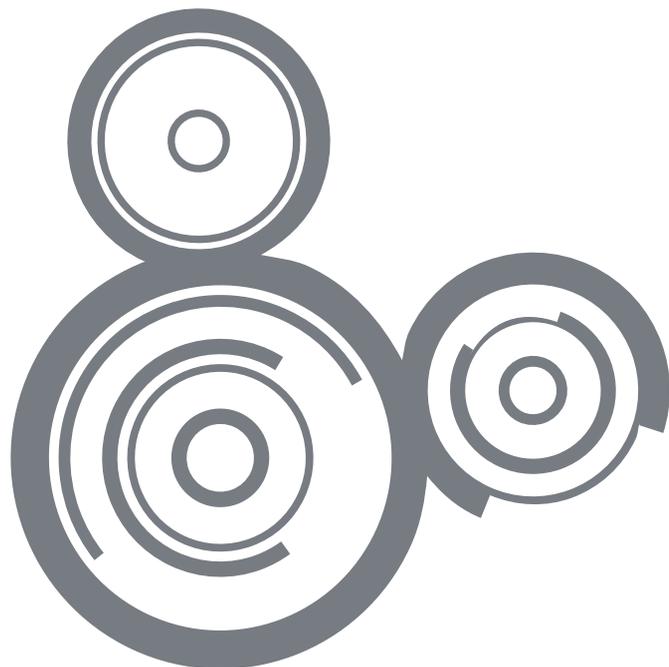
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Improving urban management in townships



ACRONYMS

ABM	Area-based Initiatives
ABM	Area-based Management
BEE	Black Economic Empowerment
BOT	Build/Operate/Transfer
BSM	Business Sophistication Model
CBD	Central Business District
CGTA	Department of Corporate Governance and Traditional Affairs (ex DPLG)
CSIR	Council for Scientific and Industrial Research
DPLG	Department of Provincial and Local Government
GDP	Gross Domestic Product
HOV	High-Occupancy Vehicle
INK	Inanda, Ntuzuma and KwaMashu
KMTC	KwaMashu Town Centre
MPTC	Mitchells Plain Town Centre
MSP	Municipal Service Partnerships
NDP	Neighbourhood Development Programme
NDPG	Neighbourhood Development Partnership Grant
NQF	National Qualifications Framework
NSDP	National Spatial Development Perspective
RDP	Reconstruction and Development Programme
SACN	South African Cities Network
SIPP	Special Integrated Presidential Projects
UNISA	University of South Africa
URP	Urban Renewal Programme



FOREWORD

This Sourcebook is a product of the Training for Township Renewal Initiative (TTRI) – a joint project of the National Treasury, the Department of Provincial and Local Government and the South African Cities Network. The project has received assistance from the FinMark Trust, Urban Landmark and the Development Bank of Southern Africa.

The purpose of this initiative is to promote and support development and renewal in South Africa's townships, where some 40 per cent of the country's urban population resides. The initiative centres on training, helping to build local expertise to conceptualise, design and implement township development projects countrywide. The expected outcomes of the project are:

- A clear progression from the urban development strategy level of planning to the development of neighbourhood or precinct-level plans for the regeneration and restructuring of townships.
- The development of a pipeline of potential projects that are appropriate and feasible, and which can be funded by national government grants, private investors or municipalities.
- A larger pool of local project managers who can coordinate project partners, engage local communities, account to municipal councils and other funders, and project manage construction and urban management interventions.

The Township Renewal Sourcebook is the foundation material for all practitioners entering the TTRI programme; it will also be circulated more broadly among township development practitioners and trainers. While TTRI products are developed primarily for an audience of public-sector officials with post-matric qualification, the Sourcebook has been designed as a practical tool that is readily accessible to a non-technical audience.

The Sourcebook is presented in five modules:

- **MODULE 1:** Introducing the township renewal challenge, provides an overview of South Africa's urban landscape, summarises policies that promote socio-economic development in townships, and reviews strategic outcomes.
- **MODULE 2:** Unlocking township markets, provides a framework for identifying areas of economic intervention with a high potential for success, focusing on the labour, commercial, services and residential markets.
- **MODULE 3:** Restructuring the township physical environment, examines the range of public-sector physical interventions that can be applied to support development.
- **MODULE 4:** Packaging township development projects, reviews the key elements for the success of physical interventions in townships, as well as the preconditions for mobilising private-sector investment.
- **MODULE 5:** Improving urban management in townships, looks at the regulatory, operational and maintenance factors needed to support township development.

Several case studies are included in the Sourcebook. Over time, new case studies will be added, and existing ones updated, to ensure that the material presented in the Sourcebook draws on current best practice.

In addition, Powerpoint presentations on a handy flash drive provide an overview and synthesis of the content in each module and case study.

The TTRI project values any comments that you may have after completing this Sourcebook.

The Project Partners